

**HAKIRASILIMALI**  
**DIRECTOR'S REPORT AND FINANCIAL**  
**STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2017**

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## **HAKIRASILIMALI LIMITED**

### **ORGANIZATION INFORMATION**

Country of Registration	Tanzania
Date of Registration	22 February 2017
Certificate of Incorporation	133413
Office Location	Plot 53 Msasani Peninsula, Chole Road Masaki Dar es Salaam, Tanzania
Bankers	Barclays Bank Tanzania Limited Ohio Branch P.O Box 5137 Dar es Salaam, Tanzania.
Auditors	HLB MEKONSULT Certified Public Accountants 2 <sup>nd</sup> Floor, Acacia Estates 84 Kinondoni P.O. Box 20651. Dar es Salaam, Tanzania.

**LIST OF ABBREVIATIONS**

HIVOS	Humanistisch Instituut voor Ontwikkelingssamenwerking
IAS	International Accounting Standards
IASB	International Accounting Standards Board
IESBA	International Ethics Standards Board for Accountants
IFRIC	International Financial Reporting Interpretations Committee
IFRS	International Financial Reporting Standards
PF	Policy Forum
TZS	Tanzania Shillings
USAID	US Agency for International Development
USD	United State Dollar

## **HAKIRASILIMALI LIMITED**

### **DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMBER 2017**

The directors present their report on the financial statements of HakiRasilimali Limited for the year ended 31

December 2017.

#### **1. Incorporation**

HakiRasilimali Limited has been incorporated in the United Republic of Tanzania under the Companies Act 2002 as a company limited by guarantee since 22 February 2017 and not having a shared capital. Prior to that, HakiMadini was requested by the steering committee and agreed to host HakiRasilimali Limited and this role ended on 31 December 2016. With effect from 01 January 2017, HakiRasilimali Limited has been operating as an independent legal entity.

HakiRasilimali is also affiliated to Publish What You Pay (PWYP), a global membership-based coalition of Civil Society Organizations (CSOs) in over forty countries united in their call for an open and accountable extractive sector, so that oil, gas and mining revenues improve the lives of women, men and youth in resource-rich countries and that extraction is carried out in a responsible manner that benefits countries and their citizens. HakiRasilimali's membership to PWYP is an institutional commitment to global transparency agenda.

#### **2. Principal activities**

The main objective of HakiRasilimali Limited is to enhance transparency and accountability in the extractive sector-mining, oil and natural gas in Tanzania.

Being the first year, HakiRasilimali embarked on its journey of implementing its four-year Strategic Plan 2017-2020 that covers the following objectives;

1. To generate and share knowledge among stakeholders or actors as a means of broadening understanding of extractive sector in Tanzania,
2. To advocate for the effective formulation and reforms on policies and laws which govern the Extractive Industries in Tanzania,
3. To organize and mobilize community voices to influence decisions over the extractive investments in Tanzania,
4. To contribute to enhanced extractive revenue management at sub national and national levels,
5. To strengthen HakiRasilimali governance and coordination.

#### **3. Vision and mission statement**

##### **Vision**

HakiRasilimali envisages that extractive industries - oil, gas and mineral resource extraction contribute to equitable and sustainable national development.

##### **Mission**

To support collective learning and jointly influence oil, natural gas and mineral resources policies, laws, regulations and practices.

#### **4. Review of activities**

The financial statements have been prepared in accordance with International Financial Reporting Standards and the requirements of the Companies Act 2002. The accounting policies have been applied consistently throughout the year and for the year 2017, HakiRasilimali procurements were guided by the finance and administration manual from Policy Forum.



## HAKIRASILIMALI LIMITED

### DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)

#### 5. Funding and expenditure

The year 2017, is the first year of the HakiRasilimali Strategic Plan 2017/2020 which offered an immense opportunity for the platform to begin to set the formal stage for advocacy in the extractive industry in Tanzania. The strategic plan and its budget was approved during 2016 Annual General meeting with funders from Wellsprings Philanthropic Fund Swissaid, Oxfam, HIVOS and NRGi (Funds directed to Policy Forum-PF).

Funds unused as at the year ended 31 December 2017 have been carried forward for use in approved programs during the subsequent years. Expenditure is managed in accordance with approved budgets, with HakiRasilimali Limited's member organizations and Secretariat being largely responsible for the implementation of program activities.

#### 6. Solvency

The financial statements have been prepared on going concern basis. It presumes that funds will be available to finance future activities and operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of activities. The ability of the company to continue as a going concern is dependent on a number of factors. The most significant of these is that the directors will continue to source funding for the ongoing activities of the company from various donors.

The board of directors has reasonable expectation that HakiRasilimali Limited has adequate resources to continue in operational existence for the foreseeable future.

#### 7. Directorate

The directors of the company at the date of this report are as follows:

Name	Designation	Organization	Nationality
Donald Kasongi	Chairperson	Governance Links- Tanzania	Tanzanian
Semkae Kilonzo	Vice Chairperson	Policy Forum	Tanzanian
Stephen Msechu	Board Member	Tanganyika Law Society-TLS	Tanzanian
Amani Mustapha Mhinda	Board Member	HakiMadini	Tanzanian
Moses Kulaba	Board Member	GEPC	Tanzanian

The Secretary as at 31 December 2017 was Ms. Racheal Chagonja.

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report which may have a material impact on the financial statements.

#### 8. Corporate governance

The Board takes overall responsibility for the company, including responsibility for identifying key risk areas, considering significant financial matters, and reviewing the performance of management, strategic plans and budgets. The Board is also responsible for ensuring that a comprehensive system of internal control policies and procedures is operative, and for compliance with sound corporate governance principles. The Board meets at least four times a year to review the company short and long-term strategy.

The Board delegates the day to day management of the company to the coordinator and supervised by line manager, who is a Coordinator from Policy Forum to facilitate the effective control of all the company operational activities. The company is committed to the principles of effective corporate governance. The Directors also recognize the importance of integrity, transparency and accountability.

**DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)**

**9. Risk management and internal control**

The board accepts final responsibility for the risk management and internal control systems of the company. It is the task of secretariat to ensure that adequate internal financial and operational control systems are developed and maintained on an ongoing basis in order to provide reasonable assurance regarding:

- The effectiveness and efficiency of operations;
- The safeguarding of the company's assets;
- Compliance with applicable laws and regulations;
- The reliability of accounting records;
- Operational sustainability under normal as well as adverse conditions; and
- Responsible behavior towards all stakeholders.

The efficiency of any internal control system is dependent on the strict observance of prescribed measures. There is always a risk of non-compliance of such measures by staff. Whilst no system of internal controls can provide absolute assurance against misstatement or losses, the company's systems are designed to provide the board with reasonable assurance that the procedures in place are operating effectively.

The secretariat and the board assessed the internal control systems throughout the financial year ended 31 December 2017 and are of the opinion that they met accepted criteria.

**10. Employees' welfare**

The company's employment terms are according to Policy Forum's policies and regulations

**Relationship between the board and secretariat**

The relation between the board and secretariat continued to be cordial during the year. There were no unresolved complaints received by the board from the employees during the year.

**Medical facilities**

The company provides medical aid to the staff through private medical insurance scheme.

**Training facilities**

In order to improve the motivation of employees, the company provides training and holds regular meetings with employees to discuss workplace development.

**Disabled persons**

It remains the company's policy to accept disabled persons for employment for those vacancies that they are able to fill. The policies and procedures of the company provide for alternative measures to accommodate employees with disabilities.

**11. Gender parity**

The company is an equal opportunity employer. It gives equal access to employment opportunities and ensures that the best available person is appointed to any given position free from discrimination of any kind and without regard to factors like gender, marital status, tribes, religion and disability which does not impair ability to discharge duties.

During the year ending 31 December 2017, the company had 1 full-time employee (coordinator), 1 part time financial adviser, 3 volunteers, out of which 3 were females and 2 were male.



## HAKIRASILIMALI LIMITED


### DIRECTORS REPORT FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)


**12. Auditors**

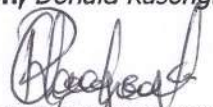
HLB MEKONSULT were appointed to audit the HakiRasilimali Limited financial statements for the year ended 31 December 2017 and have expressed their willingness to continue in office and are eligible for re-appointment.

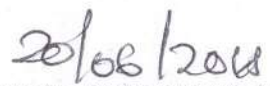
**13. APPROVAL OF THE FINANCIAL STATEMENTS**

The financial statements of HakiRasilimali Limited, as indicated below, were approved by board of directors on .....June 2018 and are signed on its behalf by:

  
Chair Person, Donald Kasongi

  
Date: 20<sup>th</sup> June 2018

  
Coordinator, Racheal Chagonja

  
Date: 20<sup>th</sup> June 2018



## **HAKIRASILIMALI LIMITED**

### **STATEMENT OF DIRECTOR'S RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2017**

HakiRasilimali Limited board of directors is responsible for the preparation of financial statements for each financial year, which presents a true and fair view of the state of affairs of the Company at the end of each financial year and of its operating results for that year. The Board is also responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time, the financial position of the company. They are also responsible for safeguarding the assets of the company, and for taking reasonable steps in the prevention and detection of fraud and other irregularities.

The board is of the opinion that the financial statements present a true and fair view of the state of the financial affairs of the company and of its operating results. The board further accepts responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the board to indicate that the organization will not remain a going concern for at least the next twelve months from the date of this report.



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**Chair Person, Donald Kasongi**



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**Date: 20<sup>th</sup> June 2018**

## HAKIRASILIMALI LIMITED

### DECLARATION OF THE HEAD OF FINANCE OF HAKIRASILIMALI LIMITED

The National Board of Accountants and Auditors (NBAA) according to the power conferred under the Auditors and Accountants (Registration) Act No. 33 of 1972, as amended by Act No. 2 of 1995, requires financial statements to be accompanied with a declaration issued by the Head of Finance responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist HakiRasilimali and Management to discharge the responsibility of preparing financial statements of an entity showing true and fair view of the entity position and performance in accordance with the International Financial Reporting Standards and Company's Act 2002.

Full legal responsibility for the preparation of financial statements rests with the directors as under Directors' Responsibility statement on the earlier page.

I, **GIBONS A. MWABUKUSI** being the Finance Consultant of HakiRasilimali Limited hereby acknowledges my responsibility of ensuring that financial statements for the year ended 31 December 2017 have been prepared in compliance with International Financial Reporting Standards and Company's Act 2002.

I thus confirm that the financial statements present a true and fair view position of HakiRasilimali Limited on that date and that they have been prepared based on properly maintained financial records.

Name: Gibons A. Mwabukusi

Signed: 

Position: Finance Advisor

NBAA Membership No: GA 3666

Date: 25/06/2018

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HAKIRASILIMALI LIMITED**

### **Introduction**

We have audited the financial statements of HakiRasilimali Limited, which comprise the Statement of Financial Position as at 31 December 2017, the Statement of Financial Activities, Statement of Changes in Net assets and Statement of Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory notes as set out on pages 12 to 19.

### **Opinion**

In our opinion, the accompanying financial statements present a true and fair view of the financial position of HakiRasilimali Limited as at 31 December 2017, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Company Act 2002.

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Tanzania, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Other Information**

The board of directors is responsible for the other information. The other information comprises the information included in the statement director's responsibility and the Head of Finance declaration statements but does not include the financial statements and our audit reports thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

### **Director's responsibility for the Financial Statements**

The directors are responsible for the preparation of the financial statements that present a true and fair view in accordance with International Financial Reporting Standards and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibility**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing (ISAs) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are



considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also;

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



**Certified Public Accountants**  
Dar es Salaam

Signed by: **Elinisaidie K Msuri**

**Partner**



Date:

20/06/2018




# HAKIRASILIMALI LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2017

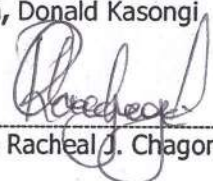
	NOTE	2017 TZS
<b>INCOME</b>		
Grants and contributions	3	127,311,869
Amortisation of Capital grant		1,334,009
Other income-Exchange gains		396,720
<b>Total Income</b>		<b>129,042,598</b>
<b>EXPENDITURE</b>		
Operating expenses	4	127,708,589
Depreciation	5	1,334,009
<b>Total Expenditure</b>		<b>129,042,598</b>
<b>Surplus for the year</b>		<b>-</b>

The Statement of Financial Activities is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 12 to 19.

Report of the Auditors – page 7 and 8

  
Chair Person, Donald Kasongi

20/06/2018  
Date: 20<sup>th</sup> June 2018

  
Coordinator, Racheal J. Chagonja

20/06/2018  
Date: 20<sup>th</sup> June 2018


**HAKIRASILIMALI LIMITED****STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2017**

	NOTE	2017 TZS
<b>ASSETS</b>		
<b>Non-current Assets</b>		
Property and Equipment	5	8,568,168
<b>Current Assets</b>		
Receivables	6	1,289,572
Cash and Cash Equivalents	7	153,809,887
<b>Total</b>		<b>155,099,459</b>
<b>Total Assets</b>		<b>163,667,627</b>
<b>LIABILITIES</b>		
<b>Non-current Liabilities</b>		
Deferred capital grant	8	8,568,168
<b>Current Liabilities</b>		
Payables	9	9,464,377
Deferred Revenue Grants	10	145,635,082
<b>Total</b>		<b>155,099,459</b>
<b>Total Liabilities</b>		<b>163,667,627</b>
<b>NET ASSET</b>		<b>-</b>

The Statement of Financial Position is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 12 to 19.

Report of the Auditors – page 7 and 8

  
Chair Person, Donald Kasongi

  
Coordinator, Racheal Chagonja

20/06/2018  
Date: 20<sup>th</sup> June 2018

20/06/2018  
Date: 20<sup>th</sup> June 2018

**HAKIRASILIMALI LIMITED****STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2017****2017  
TZS****Cash Flow from Operating Activities**

Net deficit for the year -

**Adjustments for non-cash expenses**

Depreciation 1,334,009

Amortization of capital grant (1,334,009)

**Changes in Working Capital**

Increase in receivables (1,289,572)

Increase in payables &amp; provisions 9,464,377

**Net Cash Flow from Operating Activities 8,174,805****Cash Flows from Investing Activities**

Acquisition of property and equipment (3,963,777)

**CASH FLOW FROM FINANCING ACTIVITIES**

Revenue grants received 276,910,728

Revenue grants utilised (127,311,869)


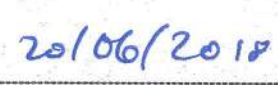
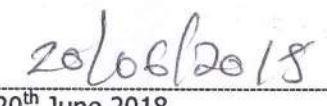
**Net Cash flow from Financing Activities 149,598,859****Net Increase/(Decrease) in cash and cash equivalents 153,809,887**

Cash and Bank at 1 January -

**Cash and Bank at the end of the year 7 153,809,887**

The Statement of Cash flows is to be read in conjunction with the notes to and forming part of the financial statements set out on pages 12 to 19

Report of the Auditors – page 7 and 8

  
Chair Person, Donald Kasongi  
Date: 20<sup>th</sup> June 2018  
Coordinator, Racheal J. Chagonja  
Date: 20<sup>th</sup> June 2018



**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)****1. General Information**

HakiRasilimali Limited is a private limited company with no share guarantee incorporated and domiciled in the United Republic of Tanzania. Its main operational objective is to enhance transparency and accountability in the extractive sector-mining, oil and natural gas in Tanzania. The address of its registered office is:

HakiRasilimali  
P.O. Box 38486,  
Dar es Salaam, Tanzania.

**2. Accounting Policies**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the organisation's financial statements.

**2.1. Basis of Preparation**

The financial statements have been prepared on the going concern basis in accordance with, and in compliance with, International Financial Reporting Standards ("IFRS") and International Financial Reporting Interpretations Committee ("IFRIC") interpretations issued and effective at the time of preparing these financial statements and the Companies Act 2002. The financial statements have been prepared on the historic cost convention, unless otherwise stated in the accounting policies which follow and incorporate the principal accounting policies set out below. They are presented in Tanzanian Shillings (TZS) rounded to the nearest thousand, which is the company's functional currency. The company pursues charitable objectives and its constitution requires that the income and property of the company shall be applied solely towards promotion of all objects of the company as set forth in its Memorandum of Association and no portion thereof shall be paid or transferred, directly or indirectly, by way of dividend, gift, division, bonus or otherwise by way of profit to the members of the company. Presently, the company largely relies on grants to pursue its activities. These accounting policies are consistent with the previous period.

**2.2. Property and equipment**

Property, plant and equipment are tangible assets which the company holds for its own use or for rental to others and which are expected to be used for more than one year.

An item of property and equipment is recognised as an asset when it is probable that future economic benefits associated with the item will flow to the company, and the cost of the item can be measured reliably.

Property and equipment is initially measured at cost. Cost includes all of the expenditure which is directly attributable to the acquisition or construction of the asset, including the capitalisation of borrowing costs on qualifying assets and adjustments in respect of hedge accounting, where appropriate.

Expenditure incurred subsequently for major services, additions to or replacements of parts of property, plant and equipment are capitalised if it is probable that future economic benefits associated with the expenditure will flow to the company and the cost can be measured reliably. Day to day servicing costs are included in profit or loss in the year in which they are incurred.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the company. Leased assets are depreciated in a consistent manner over the shorter of their expected useful lives and the lease term. Depreciation is not charged to an asset if its estimated residual value exceeds or is equal to its carrying amount. Depreciation of an asset ceases at the earlier of the date that the asset is classified as held for sale or derecognized.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Percentage
Furniture and fixtures	Straight line	12.5%
IT equipment	Straight line	33.3%
Office equipment	Straight line	25%



**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)**

The residual value, useful life and depreciation method of each asset are reviewed at the end of each reporting year. If the expectations differ from previous estimates, the change is accounted for prospectively as a change in accounting estimate.

Each part of an item of property and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation charge for each year is recognized in profit or loss unless it is included in the carrying amount of another asset.

Impairment tests are performed on property and equipment when there is an indicator that they may be impaired. When the carrying amount of an item of property and equipment is assessed to be higher than the estimated recoverable amount, an impairment loss is recognized immediately in profit or loss to bring the carrying amount in line with the recoverable amount.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its continued use or disposal. Any gain or loss arising from the derecognition of an item of property and equipment, determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item, is included in profit or loss when the item is derecognized.

**2.3. Financial instruments**

**Initial recognition and measurement**

Financial instruments are recognized initially when the company becomes a party to the contractual provisions of the instruments.

The company classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement.

Financial instruments are measured initially at fair value, except for equity investments for which a fair value is not determinable, which are measured at cost and are classified as available-for-sale financial assets.

For financial instruments which are not at fair value through profit or loss, transaction costs are included in the initial measurement of the instrument.

Regular way purchases of financial assets are accounted for at trade date.

**Receivables**

Receivables are measured at initial recognition at fair value and are subsequently measured at amortized cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognized in profit or loss when there is objective evidence that the asset is impaired. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. The allowance recognized is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognized in profit or loss within operating expenses. When a receivable is uncollectable, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited against operating expenses in profit or loss.

Receivables are classified as loans and receivables.

Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.



**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)**

**Payables**

Payables are initially measured at fair value, and are subsequently measured at amortized cost, using the effective interest rate method.

Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.

**2.4. Impairment of assets**

The company assesses at each end of the reporting period whether there is any indication that an asset may be impaired. If any such indication exists, the company estimates the recoverable amount of the asset.

The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortization is recognized immediately in profit or loss. Any impairment loss of a revalued asset is treated as a revaluation decrease

An entity assesses at each reporting date whether there is any indication that an impairment loss recognized in prior periods for assets other than goodwill may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

**2.5. Employee benefits**

**Short-term employee benefits**

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation leave and sick leave, bonuses, and non-monetary benefits such as medical care), are recognized in the period in which the service is rendered and are not discounted.

The expected cost of compensated absences is recognized as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

The expected cost of profit sharing and bonus payments is recognized as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.

**Defined contribution plans**

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.

Payments made to industry-managed (or state plans) retirement benefit schemes are dealt with as defined contribution plans where the company's obligation under the schemes is equivalent to those arising in a defined contribution retirement benefit plan.

**2.6. Provisions and contingencies**

Provisions are recognized when;

- the company has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the present value of the expenditure expected to be required to settle the obligation. Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement shall be recognized when, and only when, it is virtually certain that reimbursement will be received if the entity settles the obligation. The reimbursement shall be treated as a separate asset. The amount recognized for the reimbursement shall not exceed the amount of the provision.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017  
(CONTINUED)**

If an entity has a contract that is onerous, the present obligation under the contract shall be recognized and measured as a provision.

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
- the business or part of a business concerned;
- the principal locations affected;
- the location, function, and approximate number of employees who will be compensated for terminating their services
- the expenditures that will be undertaken; and
- when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

After their initial recognition contingent liabilities recognized in business combinations that are recognized separately are subsequently measured at the higher of:

- the amount that would be recognized as a provision; and
- The amount initially recognized less cumulative amortization.

**2.7. Grants and contributions**

Grants revenue is recognized once the facility is approved by the donor and all conditions for receiving them have been fulfilled. The revenue received is recorded as deferred revenue in the liability section of the statement of financial position. The deferred revenue is released and recognized in the statement of profit or loss and other comprehensive income over the period necessary to match them with the related expenditure.

Grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the organisation with no future related costs are recognised in the statement of profit or loss in the period in which they become receivable.

Income from other sources is recognized when received.

**Capital grants**

Capital grants represent the grant income received for purposes of capital expenditure. These are included in noncurrent liabilities and released and recognized in the statements of financial activities on a straight-line basis over the expected useful lives of the related assets.

**2.8. Translation of foreign currencies**

**Foreign currency transactions**

A foreign currency transaction is recorded, on initial recognition in Tanzanian Shillings, by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

At the end of the reporting period:

- Foreign currency monetary items are translated using the closing rate;
- Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction; and
- Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at rates different from those at which they were translated on initial recognition during the period or in previous financial statements are recognized in profit or loss in the period in which they arise.



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)

Cash flows arising from transactions in a foreign currency are recorded in Tanzanian Shillings by applying to the foreign currency amount the exchange rate between the Tanzanian Shilling and the foreign currency at the date of the cash flow.

### 2.9. Improvements to IFRSs

#### a) Standards that became effective during the period under review

New and revised IFRSs mandatorily effective at the end of the reporting period with no material effect on the reported amounts and disclosures in the current or prior year.

Name of standard	Details of the changes
IAS 7 Disclosure Initiative – Amendments to IAS 7	The amendments to IAS 7 Statement of Cash Flows are part of the IASB's Disclosure Initiative and help users of financial statements better understand changes in an entity's debt. The amendments require entities to provide disclosures about changes in their liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes (such as foreign exchange gains or losses). Effective for annual periods beginning on or after 1 January 2017.

#### b) Standards and interpretations in issue but not yet effective

At the reporting date, the following new and/or revised accounting standards and interpretations were in issue but not yet effective and therefore have not been applied in these financial statements. Policy Forum Limited has not yet assessed the impact of these changes on their financial statements when they become effective:

Name of standard	Changes made to the standard
IFRS 15 Revenue from Contracts with Customers	IFRS 15 provides a single, principles-based five-step model to be applied to all contracts with customers. The five steps in the model are as follows: <ul style="list-style-type: none"> <li>Identify the contract with the customer</li> <li>Identify the performance obligations in the contract</li> <li>Determine the transaction price</li> <li>Allocate the transaction price to the performance obligations in the contracts</li> </ul> Recognise revenue when (or as) the entity satisfies a performance obligation. Applicable to an entity's first annual IFRS financial statements for a period beginning on or after 1 January 2018.
IFRIC Interpretation 22 Foreign Currency Transactions and Advance Consideration	The interpretation clarifies that in determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which an entity initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, then the entity must determine a date of the transactions for each payment or receipt of advance consideration. Effective for annual periods beginning on or after 1 January 2018.



# HAKIRASILIMALI LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017 (CONTINUED)

IFRS 9 Financial Instruments	<p>A finalised version of IFRS 9 which contains accounting requirements for financial instruments, replacing IAS39</p> <p>Financial Instruments: Recognition and Measurement. The Standard contains requirements in the following areas: Classification and measurement. Financial assets are classified by reference to the business model within which they are held and their contractual cash flow characteristics. The 2014 version of IFRS 9 introduces a 'fair value through other comprehensive income' category for certain debt instruments.</p> <p>Financial liabilities are classified in a similar manner under IAS39, however there are differences in the requirements applying to the measurement of an entity's own credit risk. Impairment. The 2014 version of IFRS 9 introduces an 'expected credit loss' model for the measurement of the impairment of financial assets, so it is no longer necessary for a credit event to have occurred before a credit loss is recognized.</p> <p>Derecognition. The requirements for derecognition of financial assets and liabilities are carried forward from IAS 39.</p> <p>Effective for annual period beginning on or after 1 January 2018.</p>
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### 3. Grants and Contributions

	2017 TZS (000)
Foundation for Civil Society	16,808,368
Oxfam Tanzania	18,125,739
Swiss Aid Tanzania	55,746,469
Wellsprings Philanthropic Fund	17,461,565
<b>Grant Revenues (Donors/Partners)</b>	<b>108,142,141</b>
Miscellaneous Income	19,169,728
<b>Total</b>	<b>127,311,869</b>

### 4. Programme Expenses

Office Supplies	2,481,045
Office Utilities	563,948
Data, Communications & Courier	1,790,200
Charges, Dues and Subscriptions	404,648
Auditing, Legal expense	4,157,895
Office Repairs & Maintenance	65,000
Accommodation	11,732,800
Catering & Conference facilities	3,502,219
Meeting supplies & stationeries	7,899,500
Per-Diems	8,750,500
On Transit Allowance	930,000
Air Tickets	7,476,000
Main Office Transport expense	146,000
Meeting Transport expenses	6,818,500
Fuel	584,000
Media & Advertisements	3,500,000
Publications & Printing	3,529,856
Personnel Expenses & Consultant-Staff Payroll Costs & Benefits	45,267,740
Personnel Expenses & Consultant: -Volunteers, Interns & Others	18,063,738
Miscellaneous Expense	45,000
Depreciation	1,334,009
<b>Total</b>	<b>129,042,598</b>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017  
(CONTINUED)NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017  
(CONTINUED)

## 5. Property and Equipment

	Office Equipment TZS (000)	Furniture & Fixtures TZS (000)	Total TZS (000)
<b>Cost:</b>			
Cost on 1 January 2017	-	-	-
Additions	7,902,177	2,000,000	9,902,177
<b>Balance as 31 Dec 2017</b>	<b>7,902,177</b>	<b>2,000,000</b>	<b>9,902,177</b>
<b>Accumulated Depreciation</b>			
Balance as 1 January 2017	-	-	-
Charge for the year	1,125,790	208,219	1,334,009
<b>Balance as 31 December 2017</b>	<b>1,125,790</b>	<b>208,219</b>	<b>1,334,009</b>
<b>NET BOOK VALUE</b>			
<b>31-Decmber 2017</b>	<b>6,776,387</b>	<b>1,791,781</b>	<b>8,568,168</b>

## 6. Receivables

	2017 TZS (000)
Grants Receivable	1,056,632
Staff Imprest	232,940
<b>Total</b>	<b>1,289,572</b>

## 7. Cash and Cash Equivalents

Barclays Bank-USD	43,671,627
Barclays Bank Tanzania Ltd-TZS	109,902,760
Petty Cash	235,500
<b>Total</b>	<b>153,809,887</b>

## 8. DeferredCapital grants

Opening balances	-
Additions during the year	9,902,177
Amortization of deferred capital grant	(1,334,009)
<b>Total</b>	<b>8,568,168</b>

## 9. Payables

Accrued expenses	4,691,992
Accounts Payable	4,772,385
<b>Total</b>	<b>9,464,377</b>

## 10. DeferredRevenue grant

<b>Opening balance</b>	-
Grant revenue	276,910,728
Capital expenditure	(3,963,777)
Grant released to income	(127,311,869)
<b>Total</b>	<b>145,635,082</b>

**HAKIRASILIMALI LIMITED****NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017  
(CONTINUED)****11. MOVEMENTS IN RESTRICTED GRANTS**

Donor's Name	Balance b/d TZS	Grant Received in current year TZS	Released to Expenses TZS	Transfer to Capital Grants	Balance TZS
Foundation for Civil Society		23,056,000	(16,808,368)	-	6,247,632
Oxfam Tanzania	-	18,185,000	(18,125,739)	(3,963,777)	(3,904,516)
Swiss-Aid Tanzania	-	50,000,000	(55,746,469)	-	(5,746,469)
Wellsprings Philanthropic Fund	-	166,500,000	(17,461,565)	-	149,038,435
Miscellaneous Income	-	19,169,728	(19,169,728)	-	-
<b>Total</b>	<b>-</b>	<b>276,910,728</b>	<b>(127,311,869)</b>	<b>(3,963,777)</b>	<b>145,635,082</b>

**12. Commitments and Contingencies**  
**Capital commitments**

At 31 December 2017, the company had no contractual approved or unapproved commitments

**Contingencies**

The directors are of the opinion that there are no contingent liabilities as at 31 December 2017.

**13. Related party transactions**

Unless otherwise disclosed, all transactions with related parties are on an arm's length basis at market related prices. The organisation has a related party relationship with its executive management.

**Transactions with key management personnel**

Key management personnel compensations are included under staff costs. None of the key management personnel had or has any significant influence with any entity with whom the organisation has had significant transactions with.

**14. Comparative Figures**

Previous year's figures have been regrouped whenever necessary in order to make them comparable with the current year figures.

**15. Subsequent Event**

At the date of signing the financial statements, the Directors are not aware of any circumstance or other matter arising since the year end, not otherwise dealt with in these financial statements, which significantly affect the financial position of the organisation and results of its activities.